

PORT OF THE DALLES COMMISSION
Strategic Planning Workshop Minutes
Wednesday, September 9, 2026
Directly succeeding the 3:00 p.m. Regular Session Meeting
Port Administrative Office
3636 Klindt Drive, The Dalles, Oregon

CALL TO ORDER The Strategic Planning Workshop of the Port Commissioners was called to order by Commission President Coburn at 3:19 p.m.

ROLL CALL Executive Assistant Toepke

- COMMISSION Staci Coburn, President; Greg Weast, Vice-President; Jill Amery, Treasurer; John Willer, Secretary; Ed DeVlaeminck, Assistant Secretary-Treasurer
- STAFF Andrea Klaas, Executive Director; Jennifer Toepke, Executive Assistant/Bookkeeper
- GUESTS Matthew Klebes, City Manager, City of The Dalles; Jacob Anderson, Economic Development Officer, City of The Dalles

PLEDGE OF ALLEGIANCE None

MEETING OBJECTIVES Executive Director Klaas *Does the Port's Mission Statement still match and fit with what the Port is doing or might be doing? Problems that we need to solve or projects that you want us involved in? Then ultimately coming up with two or three projects to start working on right away, then one or two longer-term projects.*

CURRENT STRATEGIC INITIATIVES and WORK PLAN Executive Director Klaas *Stands as included in meeting packet, plus referred to for reference during the meeting objectives brief.*

LOCAL AND REGIONAL ALIGNMENT Executive Director Klaas *Stands as included in meeting packet, plus referred to for reference during the meeting objectives brief.*

BRAINSTORM All

Executive Director Klaas first led the Port Commission in review of the Port's Mission Statement by asking them to think about and respond, does our current mission statement: ... to support the creation, retention, expansion, and recruitment of businesses and jobs that will enhance the economy of the District, still fit? Generally, the Commission thought that the mission statement is still applicable to the work the Port is doing. A couple of Commissioners thought it could use some revamping. It was decided to revisit the mission statement review after holding the current strategic planning workshop and the Marina specific strategic planning workshop, to ensure that the statement is in line with the Port's current work.

Next up was brainstorming on any project, partnership, or problem that the Port Commission thinks the Port should be working on in the next one to five years. No idea is too early-stage — no bad or crazy ideas, judgment-free zone, assume positive intent. After some discussion, Executive Director Klaas asked each Commissioner to share their top two priority choices: Marina development and purchase existing properties and/or underutilized spaces; Purchase the 35-acres and a waterfront master plan; Procure and develop additional property and rebuild the D-Finger at the Marina; Waterfront development and emergency preparedness; Morelli Tree Cut, Marina fire and build a spec building. Port Staff will compile the brainstorming discussion and each Commissioner's top two priorities into a project list for both immediate and future action, and present to the Commission at their next meeting.

Meeting guest, City of The Dalles City Manager Klebes addressed the Port Commission and Staff, primarily sharing City of The Dalles' eagerness to partner together on development of The Dalles Waterfront, specifically the area of the Cruise Ship Dock. He further suggested another possible area of partnership could be developing an aquatics code, referencing that of the City of Astoria's Aquatic Code, which would make development and regulation along the waterfront more viable.

Meeting guest, City of The Dalles Economic Development Manager Anderson *also addressed the Port Commission and Staff, by sharing his view that Port parcels that aren't built on could become incubator space and his understanding that as Port of The Dalles does not have any industrial land left, it now has to reimagine itself.*

Commission Vice-President Weast left the Strategic Planning Workshop at 4:47 p.m.

ADJOURN There being no further business to come before the Port Commission, *the meeting adjourned at 4:56 p.m.*

PORT OF THE DALLES:



Staci Coburn, President
Board of Commissioners

ATTEST:



John Willer, Secretary
Board of Commissioners

DATE APPROVED: October 14, 2026

Prepared by: Executive Assistant Toepke